

MINUTES OF ANNUAL DELEGATES' MEETING

59th Annual Delegates' Meeting of Badminton Europe Confederation
Held on Thursday, 23rd April 2026 at 09.30 CEST in Horsens, Denmark.

1. PRELIMINARY BUSINESS

1.1. President's opening remarks

The BEC President, Sven Serré (SS), officially opened the 2026 Annual Delegates' Meeting by welcoming the Members, partners and guests of Badminton Europe.

A special welcome was extended to the BWF President, Khunying Patama Leeswadtrakul, BWF Deputy President, Etienne Thobois, and former BEC Presidents Poul-Erik Høyer, Torsten Berg, Gregory Verpoorten and João Matos.

The President expressed his appreciation to Badminton Denmark for hosting the ADM.

Before continuing with the official business of the ADM, SS asked the meeting a minute of silence to remember Sir Craig Reedie, a pioneer of our sport and a key contributor to badminton becoming an Olympic sport, and all those who lost dear badminton friends or family, including the loss and funeral on this day of the spouse of one of our highest level referees. The meeting observed a moment of silence.

The BWF President, Khunying Patama Leeswadtrakul was invited to the stage to address the meeting. She emphasized that BEC continues to play a key role in developing and growing badminton globally.

The BWF President concluded her opening remarks with the message:

Together we lead
Together we achieve
Together we shine

The BEC President thanked the BWF President for her kind words, and the meeting was invited to participate in a group picture.

1.2. Appointment of scrutineers

Lumi provided housekeeping information regarding the use of the electronic voting system.

Ian Wright and Torsten Berg were appointed as scrutineers with below vote by the members.

For: 47

Against: 0

1.3. Attendance

47 out of 50 Members, in good standing, had registered and were represented at the meeting (see attendance list attached).

For the elections, this meant that 24 votes would constitute a simple majority and 32 votes would constitute a two-thirds majority.

1.4. To confirm that the Meeting has been properly convened and to approve the agenda

SS informed the Delegates that the meeting papers were circulated to Members via email on 31 March 2026 in accordance with BEC Rules.

A vote was taken to confirm that the meeting was properly convened, and to approve the agenda

For: 47

Against: 0

It was confirmed that the meeting was properly convened, and the distributed agenda was approved.

2. TO CONSIDER THE REPORT OF THE CONFEDERATION

2.1. The President's Review

Sven Serré (SS) presented his review of the year, structured around the BEC "GLUE" vision: Grow, Lead, Unite and Excite.

He highlighted that BEC continues to stay close to Members and players, emphasizing strong engagement and collaboration.

Key highlights included:

- Evaluation of the Strategic Plan in Huelva, with many KPIs already achieved
- A new long-term contract with Sportradar
- Expansion of Team Europe initiatives
- Progress in securing more HSBC BWF World Tour tournaments in Europe
- Strengthening of governance through the Governance Review
- Continued collaboration with BWF, EOC and Special Olympics

The President thanked the Members for their cooperation and the players for their performances throughout the year, concluding:

If you want to go fast, go alone. If you want to go far, go together.

There were no questions from the meeting.

2.2. The General Secretary's Report

Brian Agerbak (BA) presented the General Secretary's report.

He highlighted the implementation of the Strategic Plan and emphasized BEC's core values:

- Collaboration
- Integrity
- Excellence
- Passion

Key updates included:

- Strong engagement with Members through surveys and MoUs
- No staff turnover during the year
- Office improvements and digital transformation initiatives
- Introduction of the new website and BEC app

- New six-year Sportradar agreement
- Progress on the Tournament Management System (TMS)
- Development of the Sustainability Strategy 2025–2030

There were no questions from the meeting.

2.3. Report Chair of Athletes' Commission

Selena Piek (SP) presented the report of the Athletes' Commission.

A new Athletes' Commission was established following the 2025 European Championships, with increased athlete representation and engagement.

Key focus areas included:

- Athlete welfare
- Competition structure
- Event conditions
- Strengthening the connection between athletes and BEC

The year was described as a period of building and learning, with a strong focus on the future.

There were no questions from the meeting.

2.4. Report Chair of Business Committee

The Business Committee's chair, Robbert de Kock (RdK) presented the report.

He highlighted growth across social media platforms and a shift in communication strategy, with increased focus on engaging content.

Commercial highlights included:

- New Sportradar contract (2025–2030) with a 30% increase in value
- Expansion of streaming to approximately 30 tournaments annually
- Development of international TV rights agreements

The TMS project was highlighted as a key initiative aimed at improving tournament delivery and supporting Members.

Partners Yonex, RSL, Sportradar and Unidamp were thanked for their continued support.

There were no questions from the meeting.

2.5. Report Chair of Development Committee

The Development Committee's chair, Viktoria Tsvetanova (VT), presented the key highlights:

- Launch of Team Europe
- Restructuring of the High Performance Centre
- Expansion of Para badminton initiatives
- Record distribution of school sets
- Strong participation in Erasmus+ programmes
- Continued development of player and coach pathways

Special support was provided to the Women's Badminton League.

There were no questions from the meeting.

2.6. Report Chair of Events Committee

The Events Committee's chair, Renna Unt (RU), reported on three key pillars: Major Events, Circuit and Technical Officials.

Highlights included:

- Successful delivery of major events and circuit tournaments
- Introduction of new event formats
- Establishment of the Senior Elite circuit
- Strong engagement from Members in hosting tournaments

There were no questions from the meeting.

2.7. Report Chair of Governance Committee

The Governance Committee's chair, Andrej Pohar (AP), presented the report:

- Progress on the Governance Review
- Development of the Sustainability Strategy 2025–2030
- Implementation of new Athlete Commission regulations
- Introduction of electronic voting

Members were encouraged to support the proposed rule changes.

2.8. Report Chair of International Committee

The International Committee's chair, Peter Emptage (PE), reported on:

- Advocacy within BWF
- Engagement with international partners
- Ensuring European representation in multi-sport events

The importance of maintaining badminton's status in the global sports landscape was emphasized.

3. FINANCIAL REPORT 2025

The Director of Finance, Rémon Verbeek (RVe) presented the financial report.

The financial year 2025 ended with a surplus of approximately €86,000.

There were no questions.

The meeting was asked to vote to approve the Financial Report

For: 47

Against: 0

The Financial Report was approved.

4. BUDGET 2026 AND FORECASTS

RVe presented the 2026 budget, forecasting a deficit of approximately €132,000.

Forecasts for 2027 and 2028 were also presented.

There were no questions.

The meeting was asked to vote to approve the Budget 2026.

For: 47

Against: 0

The Budget 2026 was approved.

5. PROPOSALS

AP presented the revised Governance Framework (complete text is visible in [Addendum A](#)) and the meeting voted on in six sections. To pass these changes to the Rules would require 2/3 majority.

5.1. Amendments to the Rules – Section 1- CORE.

- Moves the BEC to a staggered biennial election cycle, with transition years built into 2027 and 2029.
- Reduces the BEC BoD structure from 12 to 11 members, with one optional co-opted director.
- Introduces a minimum of three (3) directors of the underrepresented gender, plus quota and fallback mechanisms in ordinary director elections.
- Makes the European BWF Vice-President a directly elected voting BoD member, with an experience requirement based on BEC and / or BWF service.

The meeting voted on approving Section 1- CORE.

For: 46

Against: 1

Section 1 – CORE was approved

5.2. Section II - Nominations Panel

- Creates a three-member independent Nominations Panel made up of Independent External Members, elected by a Delegates' Meeting.
- The Panel's main role is advisory: reviews candidates and issues non-binding recommendations on election candidates.
- It also has a limited confirmation role for co-option and gender-fallback appointments.
- Independence, recusal and published criteria are built into the model; the first panel is appointed by the BoD pending the 2027 ADM.

The meeting voted on Section II - Nominations Panel

For: 33

Against: 14

Section II - Nominations Panel was approved

5.3. Section III - Term Limits (amended)

Member amendment III was proposed by Badminton Ireland, Azerbaijan Badminton Federation, Türkiye Badminton Federation and Badminton Wales.

- This would limit the number of terms to three (3) maximum – in a person's lifetime – i.e. absolute (no break allowed).
- Retroactivity:

Terms served as at 22 April 2026	Terms remaining
More than two full terms	Three years until the 2029 election. However, pursuant to Rules 22.2 and 22.6, if the position is listed for the 2027 elections and the candidate is re-elected, the final term would end in 2031.
More than one full term but not more than two full terms	Two further terms of four years.
One full term or less	Three further terms of four years.

- BEC's stated position in the Order Papers is that III.A and retroactivity should not be supported.

The meeting voted on Section III - Term Limits (amended)

For: 25

Against: 22

Section III - Term Limits (amended) was not adopted as it did not reach 2/3 majority.

5.3. Section III - Term Limits (BEC Proposal)

- BEC BoD proposal: maximum of three (3) consecutive full terms; return is possible after a four-year break; no retroactivity – terms start with 2026.
- Focus on experience rather than restriction (Delegates' Meeting to decide by election)
- President: one (1) additional full term may be served as President, but there remains a maximum of two (2) full presidential terms.
- European BWF Vice-President: exempt from the general rule but capped at two (2) full terms in that office.

The meeting voted on Section III - Term Limits (BEC Proposal)

For: 40

Against: 7

Section III - Term Limits (BEC Proposal) was approved.

5.4. Section IV - Financial Provisions

- Clarifies that Operational guidelines will set reimbursement, allowances, compensation and comparable payments and that those guidelines must be published.
- Any remuneration or honoraria for directors, including the President, would require ADM confirmation and disclosure in the Annual Report.
- The emphasis is on transparency and accountability rather than on expanding discretion.

The meeting voted on Section IV - Financial Provisions

For: 44

Against: 3

Section IV - Financial Provisions were approved.

5.5. Section V – Miscellaneous

- Expressly regulates electronic voting.
- Opens Committees and Commissions to optional non-elected MA representatives and / or Counsel where the BoD considers this appropriate.
- Updates definitions, language, cross-references and several operational provisions.
- This is mainly a clarity and operability section, rather than a major Rules rewrite.

The meeting voted on Section V – Miscellaneous

For: 42

Against: 5

Section V – Miscellaneous was approved.

5.6. Section VI – Technical

- Authorises only consequential and technical amendments after the substantive votes have been completed.
- This covers numbering, headings, cross-references, relocation for consistency and the formatting of the Definitions section (from „Term – (meaning)“ to „Term means ...“).
- The authorisation may not be used to alter the substance or intent of any provision.

The meeting voted on Section VI – Technical

For: 46

Against: 1

Section VI – Technical was approved.

6. FEES FOR 2027

The administration fee and sanction fees remain unchanged.

The meeting voted on the administration fee remaining unchanged

For: 46

Against: 1

The meeting voted on the sanction fees remaining unchanged

For: 47

Against: 0

Both were approved by the meeting.

7. BOARD ELECTIONS

Elections were conducted in accordance with BEC Rules.

7.1 Election of Director of Finance

Rémon Verbeek was re-elected with below votes

For: 47

Against: 0

7.2. Election of 3 Directors for the period 2026-2029.

The meeting was asked to select three (3) candidates:

Votes In Room: 47

Valid Votes Cast: 46

Votes Not Cast: 1

Majority: 24

	Votes	Votes %
Renna UNT (Estonia)	30	63.83%
Taleh ZIYADOV (Azerbaijan)	26	55.32%
Kelly ASTON (Wales)	25	53.19%
Robbert DE KOCK (Switzerland)	23	48.94%
Petr MARTINEC (Czechia)	11	23.40%
Michael FYRIE-DAHL (Norway)	9	19.15%
Catherine LE SAINT (France)	9	19.15%
Ewa-Lotte SOHLSTRÖM (Sweden)	5	10.64%

Renna Unt, Taleh Ziyadov and Kelly Aston were elected with absolute majority (>50%).

7.3. Election of BWF Vice President

As Robbert de Kock was not elected under 7.2. Viktoria Tsvetanova was the only candidate remaining.

Viktoria Tsvetanova was elected with below votes

For: 44

Against: 3

8. APPOINTMENT OF AUDITOR

The Board proposed to re-appoint Grant Thornton (Denmark) as Auditor.

The meeting voted to approve to re-appoint Grant Thornton (Denmark) as Auditor with below votes

For: 47

Against: 0

9. BWF MATTERS

The President presented key topics for the upcoming BWF AGM, including:

- Proposed 3x15 scoring system
 - Constitutional changes
 - Continued suspension of certain Members including Russia
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10. ANY OTHER COMPETENT BUSINESS

Signing of the European Games 2027 contract (Istanbul)

Presentations from Members hosting future events

EUROPEAN U 15 CHAMPIONSHIPS 2026 in Sotra, Norway

EUROPEAN JUNIOR CHAMPIONSHIPS 2026 in Tatabanya, Hungary

EUROPEAN SENIOR CHAMPIONSHIPS 2026 in Cagliari, Sardinia

EUROPEAN MIXED TEAM CHAMPIONSHIP 2027 in Tallinn, Estonia

Recognition of individuals for their contributions to BEC

Ritchie Campbell was appointed Honorary Vice President by acclamation.

On behalf of the BEC BoD and BEC Membership, the President thanked the departing Board Members for their service and their great contribution to European Badminton.

Jean Marc Serfaty having served on the BEC BoD since 2014

Robbert de Kock having served on the BEC BoD since 2017

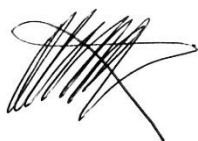
CLOSING

The President thanked the Members, staff and organizers for their contributions.

All attendees were invited to the stage for a group photo.

The meeting was closed at 13:45.

For the Board of Directors



Brian Agerbak
General Secretary
23 April 2026



Sven Serré
President
23 April 2026